



Institute for International
Criminal Investigations



2017 Annual Report

President's Message



2017 saw another busy year for the Institute. We began leading the implementation of a major project for the UK Foreign and Commonwealth Office, designed and led by our Programme Director Gabriel Oosthuizen. We provided our first training on investigating Sexual and Gender Based Violence aimed specifically at peacekeepers, and a new International Investigation Team Leader Course was introduced. All this under the leadership of Executive Director Philip Trehitt. We have been very pleased to welcome more staff from the International Criminal Court this year, both as participants at the training and as trainers themselves. This is a real benefit to both organisations.

Early in 2018 we lost a beloved founding member, Lt. General Gerard McMahon, former Chief of Staff of the Irish Defence Forces. General McMahon designed and wrote the military module of our training, and for the first few courses taught it, before Colonel Desmond Travers took the reins. We relied on General McMahon's wise and practical counsel, his steady example as a leader, and his warm and witty personality. His passing was a great loss to his family, to us, his old comrades, and to the international community. We extend our deepest condolences to his family and friends. On a happier note, we welcomed back our former Executive Director, John Hunter Ralston, this time as a member of the Board of Directors. We look forward to working with him again with much enthusiasm.

We also take this opportunity to send our congratulations and best wishes to our friend and colleague Andras Vamos-Goldman, Executive Director of Justice Rapid Response (JRR), who retires in 2018 from that post. We have been strong allies with JRR in delivering training for their roster of investigators from all over the world, and Andras was untiringly at the forefront of building that roster. His energy and commitment were boundless. We welcome his successor, Ms. Nina Suomalainen, and look forward to working with her to ensure that the international justice community has the very best people available.

2018 is another busy year - another new course coming on stream (Financial Dimensions of War Crimes Investigations), as well as the second portion of our major project for the UK government. It should be an interesting year for IICI. Every other one has been.

Raymond McGrath
President

OVERVIEW

The Institute for International Criminal Investigations (IICI) is an international, not-for-profit, non-governmental organisation, dedicated to the training of investigators and related professionals from international tribunals, the UN and other inter-governmental organisations, national authorities and civil society in the investigation of war crimes, genocide, crimes against humanity, and egregious human rights violations.

IICI runs a regular training programme in The Hague, consisting of its international investigator course and a number of specialist skills courses. Additionally, IICI responds to specific requests from national and international bodies and civil society to conduct tailored training worldwide. We operate in some challenging environments, and we appreciate the dedication of

our regular training staff. In addition to our contracted trainers, IICI relies frequently on staff currently serving with international agencies and tribunals, most especially the International Criminal Court (ICC), the International Criminal Tribunal for the Former Yugoslavia (now United Nations Mechanism for International Criminal Tribunals or ‘MICT’) and other UN agencies. We recognise that taking time off from their heavy workload to assist us is not easy and would like to express our heartfelt thanks, both to them and in particular to the management of the institutions, for their continued support. It is invaluable.

IICI also is grateful to our core donors – the Oak Foundation and Sigrid Rausing Trust – for their continued and invaluable support, as well as project donors, particularly the Foreign & Commonwealth Office of the United Kingdom.

“The course, program and trainers were well selected and diverse / multifaceted. I am privileged to have been able to learn from their experiences.”

Training Course on Investigating Sexual and Gender-Based Violence in Seoul April 2017



Mass Grave Exercise

Highlights of IICI's 2017 programmes and activities

Regular Training Programme

1. 27th International Investigator Course (IIC27), 22 May – 2 June

There were 22 participants (over half being female) from 14 nationalities: 7 from human rights organisations and 15 from national authorities, international tribunals or agencies (including ICC and the UN). This course benefited enormously from the assistance provided, as always, by the Royal Netherlands Army School for

Peace Operations. A special thank you to their staff for this course.

2. Documentation of Scenes of War Crimes and Human Rights Violations Course (DSWC Course), 5 - 9 June There were 6 participants (over half being female) from 6 nationalities: 3 from human rights organizations and 3 from national authorities,

international tribunals or agencies (including ICC and the UN).

3. Analysis Skills Course (ASC), 19 – 23 June

There were 9 participants (over half being female) from 9 nationalities: 3 from human rights organizations and 6 from national authorities, international tribunals or agencies (including ICC and the UN).

4. 28th International Investigator Course (IIC28), 6 - 17 November

There were 21 participants from 15 nationalities (half being female): 7 from human rights organizations, 7 from international tribunals or government agencies (including ICC and the UN) and 7 from national law enforcement units, many of whom are facing increased workloads with the return of their nationals from Iraq and Syria following involvement with the so-called 'Islamic State'.

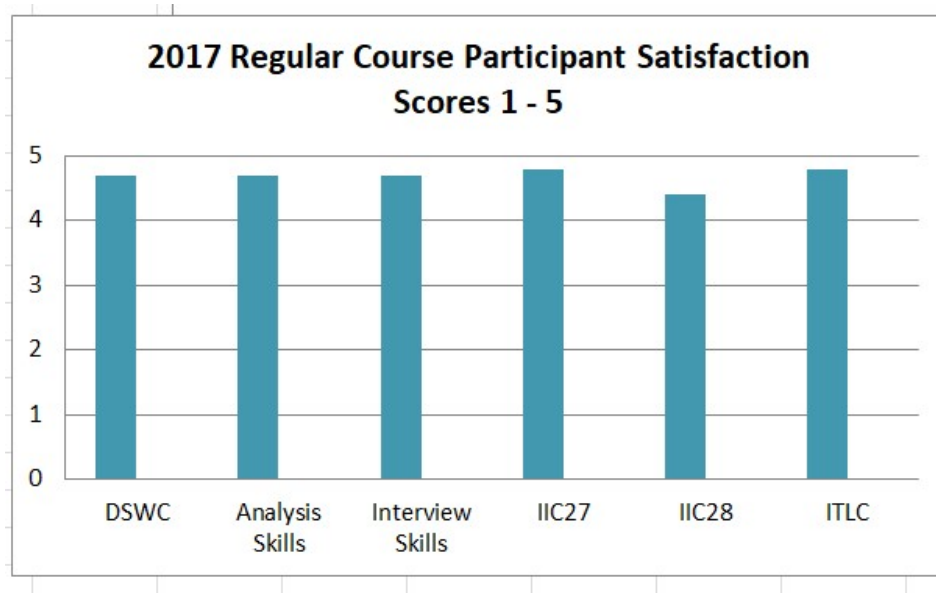
5. Investigative Interview Skills Course 23 - 27 October There were 10 participants (over half being female) including from 6 nationalities; 6 from human

rights organizations and 4 from national authorities, international tribunals or agencies (including ICC and the UN).

6. International Investigation Team Leader Course (ITLC), 20 – 24 November

It is part of IICI's remit to fill the skills gaps which exist at the international level. While there is plenty of management training available, being an international investigation team leader is a unique position and one for which no training existed previously. In November 2017 we designed and ran a course to remedy this, bringing together national police officers, OHCHR staff, ICC investigators and civil society to learn about investigation planning, prioritization of resources, handling staff, conflict and security crisis management and personal dynamics. There were 11 participants (nearly half being female) from 7 nationalities: 2 from human rights organizations and 9 from national authorities, international tribunals or

agencies (including ICC and the UN).



Weapons familiarization module

"...the course was fantastic. I learned so much and it was well worth it. I've done dozens of courses over the years in many different contexts ...and the IIC is without doubt one of the best developed and run courses I've ever experienced. ...The teaching methodology, student selection, theory, and practice were so precisely balanced. I learned as much from the other students as I learned from the instructors, and that's a very difficult balance to achieve."

International Investigator Course 28 (IIC28) Participant



Check point exercise

"I would like to thank you, all the lecturers and all IICI staff that worked so hard to organize this course. Looking back I am still amazed as to how much information you managed to put into these two weeks, striking a balance between theory and practice. Without hesitation, I am recommending IICI to all my colleagues who are looking for a professional training course. To me IICI courses have become the golden standard of what a training course should be, as they help to structure field experience, get new, practical skills and also outline the areas for further professional development".

International Investigator Course 28 (IIC28) Participant



In addition to our regular courses, IICI also has a range of specially designed courses for national authorities, international organisations and civil society worldwide. The courses depicted in the map are a sample of the 26 trainings we have conducted over the last several years (see Annex 1 for a full list).

2017 Courses:

- 1. London:** Mentoring country specific participants on documentation of conflict-related sexual violence (further details withheld for security reasons)
- 2. Dublin:** From 3-7 July, a pilot training course was jointly organised by the Defence Forces Ireland (DFI) and the IICI to enhance the capacity of Irish

Military Police investigators and other relevant professionals – acting under UN peacekeeping mandates - to investigate and/or document atrocities. The course focused specifically on conflict-related sexual and gender-based violence (CRSGBV), although many of the modules were equally applicable to other types of crime. While Sexual Exploitation and Abuse (SEA) was addressed, it was not the main focus of the course. Observers from the British and Swedish militaries attended, in addition to UN DPKO. The focus of this course was on applying an SGBV lens to investigations, providing the necessary additional skills and emphasizing the challenges of conducting such investigations

in a post-conflict environment with resource limitations.

3. Hague, Netherlands: Training course for 15 staff of an international agency (further details withheld for confidentiality reasons).

4. Liberia: Training and mentoring to strengthen the investigating capacity for staff of the Global Justice & Research Project (GJRP). The workshop was co-organised with GJRP and Civitas Maxima and took place in August 2016 in Monrovia. The workshop built on IICI's previous work with Civitas Maxima and GJRP, whose investigations have been used by Swiss, Belgian and US authorities to investigate and prosecute alleged Liberian perpetrators of atrocities. This impressive achievement has now been augmented in 2017 with the arrest by UK police of Agnes Taylor, wife of former Liberian president Charles Taylor, on charges of torture, following an investigation for which GJRP provided the initial information.

"I am really grateful I had the opportunity to participate in the training from which I acquired really valuable knowledge and skills that will definitively serve me in my work".

International Investigator Course 28 (IIC28) Participant

Justice Rapid Response

In 2017, the IICI designed and delivered two training courses with its long-standing partners, Justice Rapid Response (JRR) and UN Women:

5. Seoul: JRR-UN Women training course on "Investigating Sexual and Gender-Based Violence as International Crimes" 13 - 28 April

There were 25 participants (over half being female) from 22 nationalities.

6. Hague: JRR-IICI Advanced Training Course on the Investigation of International Crimes & Grave Human-Rights Violations Involving Children 4-8 December This joint project brought together national law enforcement and other experts from the international field, including the ICC, to build capacity for investigating crimes and violations involving children. Interviewing children was one of the specialist modules.



Implementing projects

In 2016 IICI designed, bid for and was awarded an SGBV training and mentoring project over two years with IICI as lead implementing partner. The project, carried out in conjunction with JRR and REDRESS, focuses on strengthening the SGBV investigation skills of civil society in/from a number of countries, including Sri Lanka, Myanmar, Uganda and Iraq. Several training, mentoring and remote mentoring activities were implemented in 2017. For security reasons, specific details are withheld.

2017

Headquarters Staff:

Philip Trewhitt, Executive Director

Gabriel Oosthuizen, Programme Director

Ulic Egan, Programme Manager

Kirstin McMullen, Head of Office

Sophia Huber, Support Officer

Principal Trainers and Mentors:

in addition to Philip Trewhitt and Gabriel Oosthuizen:

Professor Raymond Murphy, International Law Expert

Willie Nugent, Security Expert and Military Adviser

Bruce Bursik, Investigation & Crime Scene Expert

Glyn Morgan, Analysis Skills

Dr Henriette Stratmann, Forensic Anthropology

Max Marcus, International Law & SGBV Expert

Mike Dixon, Investigation
Expert & Interview Trainer

Patricia Viseur Sellers,
International Law & SGBV
Expert

Erin Gallagher: investigation
specialist, International
Criminal Court

2017 Trainers, Mentors and Consultants:

Dr John Tobin: College of
Psychiatrists of Ireland

Lada Soljan: UN MICT, Legal
Expert

Paul Myers: BBC Academy's
Investigation Support project &
The Research Clinic

Rita Pradhan: UN MICT, Legal
Expert

Dr Linda Liebenberg: Psychiatric
Consultant

Ljiljana Todorovic: Psychologist

Penny Hart: Halifax Regional Police

Emmanuelle Marchand: Civitas
Maxima

Priya Gopalan: Consultant, Legal
Expert

Ray Cooper: Consultant, Crime
Scene Photography

Jonna Turunen: Helsinki Police
Department

Amanda Brettell: Consultant,
Criminal Analysis

Danae van der Straten Ponthoz:
Consultant, SGBV Specialist

Félim McMahon: International
Criminal Court

Julissa Mantilla: Pontificia
Universidad Católica del Perú
(PUCP)

Beini Ye, REDRESS
Staff of the Royal Netherlands
School for Peace Operations,
Amersfoort & Harskamp

Rory Byrne: Security First

Dr Mike Korzinski: Psychiatrist

Dr Ingrid Elliot: Consultant, SGBV
Specialist

Nader Diab: REDRESS

Dr Anita Gohdes: Consultant,
Human Rights Data Analysis Group

Looking ahead to 2018: At the end of 2017, IICI looks back on a year where we provided our full range of courses in The Hague, two JRR courses, and two specialist courses in The Hague and Liberia; we developed and implemented the first two of our new regular courses, focusing on investigation team leadership and evidence gathering/preservation by peacekeeping contingents; and we very successfully led implementation of a large, complex project in four countries with deteriorating security or political environments. We also invested significantly in a new website and communications, as well as in internal processes. This has only been achieved through the dedication and professionalism of the IICI core staff, trainers

and mentors and IICI extends grateful thanks to them all. In 2018, our focus will include the completion of the FCO project and the development of new courses to meet the expanding needs of the international community, principally Financial Dimensions of War Crimes Investigations and Open Source investigations.

IICI trainers and mentors are all people with significant field experience and a real commitment to international justice. In November 2017, Ratko Mladic was sentenced to life in prison for genocide and war crimes during the Balkan conflict. It was a proud moment for the Institute as no less than 10 IICI current and former trainers had worked on the case at various stages. We salute their dedication and professionalism.

No other organisation provides the range of advice and expertise to the community we serve. The feedback we receive suggests not only that our work is important, but that IICI is indispensable. We will continue to develop and evolve to ensure we stay that way.

Philip Trehwitt

Executive Director IICI(F)



Mass grave investigation module

"...Network members expressed their appreciation for the different roles NGOs can play in this respect, including documentation of international crimes, facilitating access to information, litigating on behalf of victims of international crimes, capacity building, research and advocacy, and outreach to victims and diaspora communities. Network members acknowledged the increased professionalism of NGOs and welcomed the relevant training that NGO staff litigating international crimes cases receive, including from the Institute for International Criminal Investigations."

Conclusions of the 23rd meeting of the Network for investigation and prosecution of genocide, crimes against humanity and war crimes
The Hague, 25-27 October 2017

Board of Directors

The IICI is an American 501 c (3) tax-exempt corporation incorporated in the State of California. The IICI Foundation (IICIF) is a Dutch charitable foundation based in The Hague, The Netherlands.

Board Executive Committee

Raymond McGrath - President
Colonel (Retired) Desmond Travers -Deputy President
Nancy Pemberton - Treasurer

Board members

William Schabas - Chair of the Board

We would like to express our sincere gratitude to [AKD Benelux Lawyers](#) for their pro bono assistance to the IICI.

THERE IS AN EXTRA SPACE HERE

Delia Chatoor
Catherine Cissé van den Muijsenbergh
Gerald Gray
William D. Haglund
Lt-General Gerry McMahon
Bernard O'Donnell
Heather Ryan
Jayne Stoyles
Kaoru Okuizumi
Ken Roberts
Beth van Schaak



IICI trainers with Vice Admiral Mark Mellet, Chief of Staff, Defence Forces Ireland and other DFI personnel - training course on Investigating Sexual and Gender-Based Violence As International Crimes, Dublin, July 2017



IED awareness module

"...it is always a privilege to be trained by experts with hands on experience. The fact that they all are a cheerful bunch, just makes the course so much better."

International Investigator Course
27 (IIC27) Participant

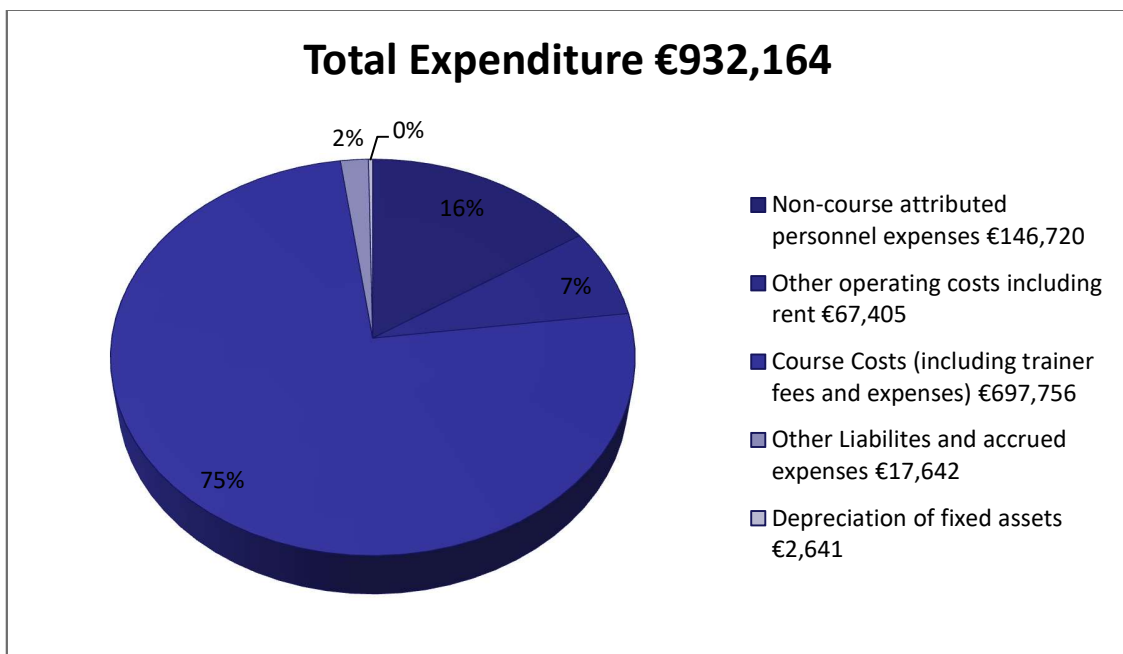
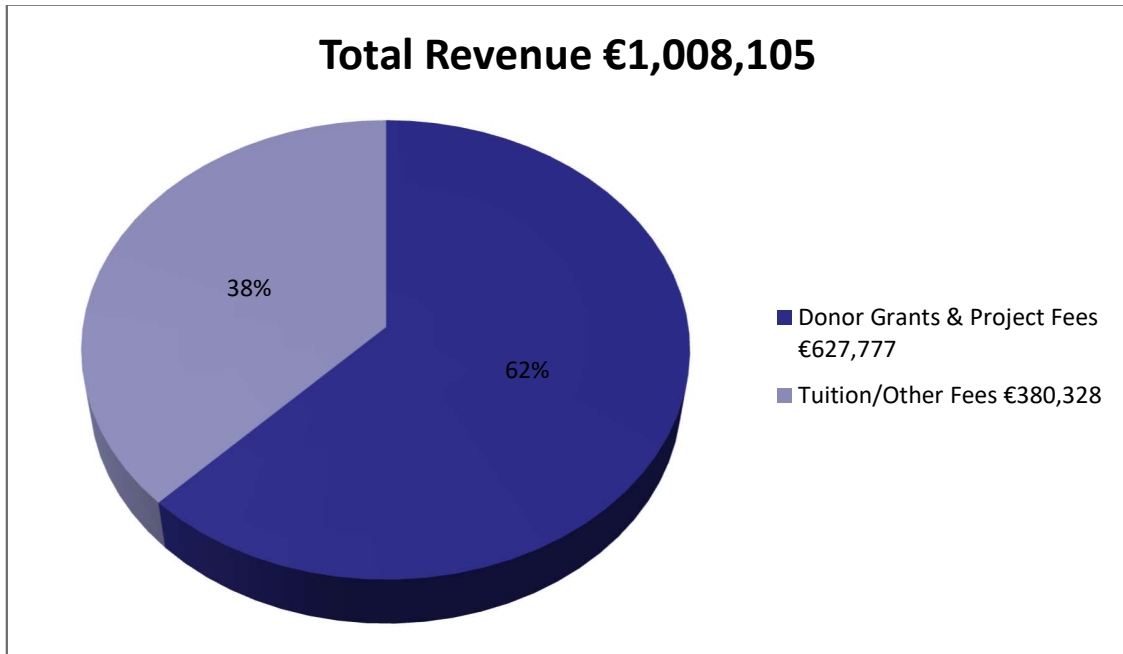
"For a pilot course, I found it to be of a very high standard."

International Team Leader course

"...All the trainers had amazing experience but were also really good "teachers" which really make a difference with considering the intensity of the course. They manage to keep our attention up! You all manage to create a serious but positive atmosphere throughout the course and that is really enjoyable. I will be recommending it to anyone who is considering doing that course for sure!"

International Investigator Course (IIC28) Participant

SUMMARY OF REVENUE AND EXPENDITURE



Executive Director salary: € 85.819

Annex 1

Specialty Course examples since 2011:

Workshop on the Documentation of International Crimes and Grave Human-Rights Violations, London | Training of trainers relating to the International Protocol on the Documentation and Investigation of Sexual Violence in Conflict, The Hague | Wayamo Foundation Kenya Project International Criminal Investigations Training, Germany | OSCE Project – Investigation of War Time Sexual Violence, Bosnia and Herzegovina | SGBV documentation workshop Co-organised with Kosovo Rehabilitation Centre for Torture Victims, Kosovo | Workshop on documentation protocols for Syrian activists. This workshop was organised and led by No Peace Without Justice, Turkey | Certification Workshop for US Justice Agencies, Washington DC | Analysis and evidence-collection and-storage course for REDRESS staff, London | Three-day workshop for staff of Syria Commission of Inquiry, Lebanon | Palestine Negotiations Affairs Department, Workshop on International Law and the UN System, Ramallah | Investigation and Documentation Workshop for Human Rights Workers in Afghanistan, Qatar | Investigating Sexual and Gender-Based Violence as International Crimes. A joint initiative of the IICI, Justice Rapid Response (JRR) and UN Women, Thailand | Investigating Sexual and Gender-Based Violence as International Crimes. A joint initiative of the IICI, Justice Rapid Response (JRR) and UN Women, South Korea | JRR-UN Women, Investigation of Sexual and Gender Based Violence as International Crimes Course, Senegal | Training on the investigation, prosecution and hearing of sexual offences in Somalia: Preparation of Security Guidelines for Legal Aid Providers Supporting Sexual and Gender-Based Violence Survivors, Somalia | Training in collaboration with REDRESS for civil society organisations in the eastern DRC relating to the International Protocol on the Documentation and Investigation of Sexual Violence in Conflict, Democratic Republic Of Congo | Investigation of Sexual and Gender Based Violence as

International Crimes Course with JRR and UN Women, Colombia | Preparation of Security Guidelines for Legal Aid Providers Supporting Sexual and Gender-Based Violence Survivors, Somalia | Investigation

skills training for Civitas Maxima, Liberia | JRR/Dallaire Initiative /IICI Training on Monitoring and Investigating Conflict-related Violations Involving Children, Jordan| Symposium for Superior Court Judges, Uganda | Certification of Forensic Experts, Portugal| JRR Certification Course, Indonesia | JRR ILEA Mass Crime Scene Investigation Training Course, Botswana | JRR Certification Workshop for Forensic Specialists Turkey | Training of Experts on the Investigation of International Crimes, JRR-Certification Course, Finland

"Thanks are owed to you and the rest of colleagues at the IICI for the fantastic and necessary work you do and for making the course such a great experience. I learnt a great deal and I'm already applying it to my cases!"

International Investigator Course (IIC28) Participant